

Shirley Santiago – Makati City, Philippines 25 April 2018



# The skill is using self-organizing teams to the organization's advantage

#### **Self-Organization**

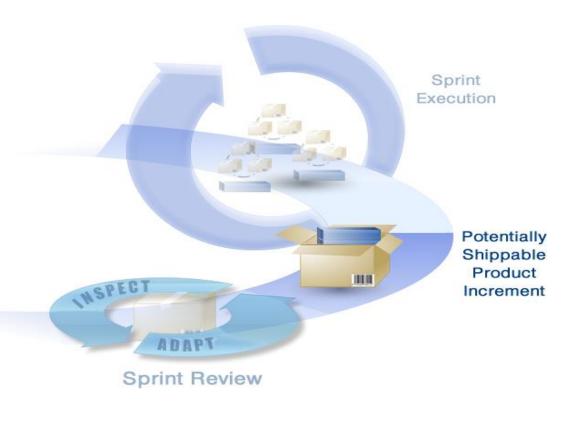
- A structure or pattern appears in a system without a central authority or external element imposing it through planning
- It is a primal behavior in nature
  - Swarms
  - Flocks
  - Herds



- 1. No one (not even the Scrum Master) tells the Development Team how to do the work
- 2. Select a realistic and challenging amount of work for the Sprint
- 3. Ask clarifying questions from the Product Owner
- 4. Determine how best to meet requirements and create tasks
- 5. Decide who does what and when
- 6. Decide who is needed on the team and not
- 7. Ask help with external disruptions (Impediments) when needed
- 8. Define and improve their technical practices
- 9. Select their own Scrum Master
- 10. They take responsibility for their work



No one (not even the Scrum Master) tells the Development Team how to turn Product Backlog into Increments of potentially releasable functionality





## Team selects a realistic and challenging amount of work for the Sprint



### Ask clarifying questions from the Product Owner



## Determine how best to meet requirements and create tasks



#### Decide who does what and when



### Decide who is needed on the team and not



## Ask help with external disruptions (Impediments) when needed



## Define and improve their technical practices



#### Select their own Scrum Master



#### They take responsibility for their work



#### **Productive Self-Organization**

- Requires skill
  - In the domain at hand
  - In the constraints of the framework
  - In the software development craft
- Skills needed in software teams using Scrum
  - Scrum itself
  - The business domain
  - Useful technologies
  - Practices of software craftsmanship
  - The science of user experience
  - Languages and frameworks

- Levels of testing
- Mastery of development tools
- Build and deploy automation
- Emerging architecture or design
- Many, many more



## The biggest impediment to Agile is the ingrained obsession with controlling individuals"

- Gunther Verheyen, Scrum Caretaker





#### Thank You!

#### Shirley Santiago, PST

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